



October 2023

Welcome to the John Grill Institute for Project Leadership's quarterly newsletter, where we keep you up to date with our latest research and news. Since our last newsletter, we have been busy with initiatives and research outputs that we are excited to share with you. Although this will be our final newsletter for the year, we look forward to working and keeping in touch with you regarding our activities for the rest of 2023 through our other channels.

## Upcoming Events

### Project Leadership in a Changing World - 2023 International Online Symposium



Project Leadership in a Changing World -  
2023 International Online Symposium



THE UNIVERSITY OF  
SYDNEY

Registrations are still open for our 3rd International Online Symposium on Project Leadership in a Changing World, to be held on Thursday 9 and 16 November 2023. As we face a changing world it is imperative to think differently about projects and their leadership. In this forum, we will discuss the latest insights and developments within this space through a series of keynote panel sessions and paper presentations featuring leading researchers and industry professionals across various disciplines.

[Click here for more information or to register](#)

# Building the Sydney Opera House



Photo (c) Max Dupain Mitchell Library, State Library of NSW

You are invited to attend this event organised by the University of Sydney's Dr Paolo Stracchi to celebrate the 50th anniversary of the building of the Sydney Opera House. Learn about and appreciate the Opera House as a triumph of pure, technical imagination that seamlessly bridges architectural design and the practicalities of construction. Through a talk, panel discussion (featuring our Director, Professor Jennifer Whyte) and virtual reality experience, you will explore shop drawings, concrete castings, formworks, telescopic arches and moving cranes.

[Click here for more information or to register](#)

## Research in spotlight

### Professor Jennifer Whyte is awarded Parkman Medal



Our Director, Professor Jennifer Whyte and her co-authors, Andrew Davies and Chris Sexton, were awarded the Parkman Medal by the Institution of Civil Engineers (ICE) for their paper: '*Systems integration in infrastructure projects: seven lessons from Crossrail*'.

[Read the paper](#)

### Response strategies for community engagement on social media



What is the most fruitful way of using social media to communicate projects? Associate Professor Ken Chung has recently published a paper that delves into the effectiveness of utilising social media in various approaches to connect with project community stakeholders.

[Read the paper](#)

# Researcher in spotlight: Associate Professor Tooran Alizadeh

## Please introduce yourself

I am an Associate Professor of Urbanism and Infrastructure at the Sydney School of Architecture, Design and Planning, and an ARC Future Fellow, investigating the socio-spatial implications of smart city development in India. I also work as the co-convener of the Smart Urbanism Lab at the University of Sydney, the lead investigator on the Infrastructure Governance Incubator funded by the Henry Halloran Research Trust, and the Associate Editor of Telematics and Informatics - an interdisciplinary journal (IF: 8.5) on the social impacts of new technologies. Last but definitely not least, I am an invited member of the Internal Management Group for the John Grill Institute for Project Leadership.



## What are your research interests?

My research spans smart urbanism, infrastructure, and Southern urbanism. I have an established track record on the equity implications of telecommunication infrastructure in Australia and beyond. My latest research, however, has expanded well beyond telecommunication infrastructure – advancing an intersectoral approach towards infrastructure governance. A second prominent trajectory focuses on the global trends of smart urbanism from a ‘Southern urban critique’ perspective. I investigate the socio-spatial implications of smart city development in India, putting forward ‘the right to the smart city in the Global South’ framework to produce a normative vision for ‘just smart city’ in ‘contested geographies’.

## How does this relate to Project Leadership?

My research deals with some of the most complex infrastructure districts including major urban and regional projects in Australia (e.g., Sydney’s Western Parklands and Northern Rivers). My aim is to develop an integrated infrastructure governance framework for Australian contexts, seeking better alignment between strategic planning and project delivery in terms of planning, funding, and public legitimacy of infrastructure, and foregrounding the context of unceded First Nations Country. Further, my international work focused on the Southern cities and contexts has an explicit infrastructure dimension, unpacking the realities of the scarcity and yet learning from the innovative practices in the margin to inform broader Project Leadership discourse.

## How has it been working with the John Grill Institute for Project Leadership?

I find the multidisciplinary nature of the John Grill Institute for Project Leadership inspiring. It enables conversations and collaborations that would have not happened otherwise. Their focus on ‘Project Leadership in a changing world’ fully aligns with my work on ‘infrastructure governance in times of crises’. I highly respect their history and knowledge base, especially in the infrastructure domain. Bringing a diversity of voices from academia and practice, they are here to transform practice for good and I am proud to be on the ride with them, leading the wave of change for environmentally just and socially conscious outcomes.

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## Past Activities

Our visit to Yonsei University

Celebrating 10 years



On Thursday 1 June, we held our second Building Information Modelling (BIM) workshop. Organised in collaboration with Professor Ghang Lee from Yonsei Univ...

[Read more](#)



On Wednesday 11 October, we held our 10-Year Celebration and Alumni Dinner to commemorate the founding of the John Grill Institute for Project Leadership.

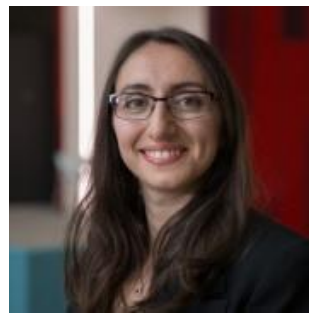
[Read more](#)

## Selected Publications



**Associate Professor  
Tooran Alizadeh**

Clements, R., Searle, G., Alizadeh, T. (2023) **Epistemic silences in infrastructure governance literature.** Geographical Research. <https://doi.org/10.1111/1745-5871.12601>



**Dr. Lara Mottee**

Parsons, R. E., & Mottee, L. K. (2023). **Exploring equity in social impact assessment.** Current Sociology, 0(0). <https://doi.org/10.1177/0013921231203170>



**Associate Professor  
Krithika Randhawa**

Wilden, R. & Lin, N. & Hohberger, J. & Randhawa, K. (2022). **Selecting Innovation Projects: Do Middle and Senior Managers Differ When It Comes to Radical Innovation?** Journal of Management Studies. 60. <https://doi.org/10.1111/joms.12874>



**Professor Stewart Clegg**

Baker, M. & Clegg, S.R. (2023) **Policies and Practices of Gender-based Equality and Diversity in Australian Project-based Organizations,** Project Leadership and Society,

Liu, L. X., Clegg, S., & Pollack, J. (2023). **The Effect of Public-Private Partnerships on Innovation in Infrastructure Delivery.** Project Management Journal,

Major, M. J, Conceição, A., & Clegg, S. R. (2023) **Project ABC: Unanticipated affinities and affect in hospital health care.,** Financial Accountability & Management,

100087.  
<https://doi.org/10.1016/j.plas.2023.100087>

87569728231189989.  
<https://doi.org/10.1177/87569728231189989>

<https://doi.org/10.1111/faam.12366>



**Dr. Nader Naderpajouh**

Borg, N., Scott-Young, C., Naderpajouh, N., Borg, J. (2023) **“Surviving Adversity: Personal and Career Resilience in the AEC Industry During the COVID-19 Pandemic.”** Construction Management and Economics, 41(5), 361-378.  
<https://doi.org/10.1080/01446193.2022.2096250>

Izaddoost, A., Naderpajouh, N., and Heravi, G., (2023) **“Modelling Principal-Agent Dilemma for Management of Resilience in Interdependent Infrastructure Systems.”** Reliability Engineering and System Safety, 238, 109424.  
<https://doi.org/10.1016/j.ress.2023.109424>

Pearson, C., Naderpajouh, N., Hällgren, M. (2023) **“Cultivating Crisis Research in Project Studies: Insights from Management and Organisation Studies by Christine Pearson.”** International Journal of Project Management (IJPM), 41(4), 102477.  
<https://doi.org/10.1016/j.ijpr.oman.2023.102477>

## Publish your work

### Call for Papers – Special Collection: Project Leadership in a Changing World

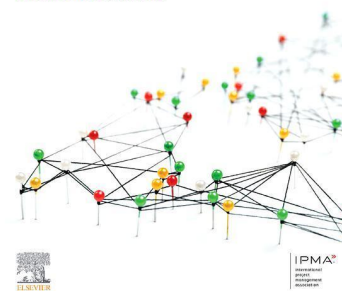
Professor Jennifer Whyte and Dr Nader Naderpajouh are seeking submissions for a special collection on '*Project Leadership in a Changing World*' to be included in the Project Leadership and Society Journal. Do you have research insights that investigate the shifting roles and responsibilities Project Leaders need to take on within a frequently moving and changing backdrop? Then this might be a great medium for you to disseminate your work!

**Deadline:** Friday 15 December 2023

[Click here for more information](#)

### Project Leadership and Society

VOLUME 3 • DECEMBER 2022



### Call for Papers – ‘Innovating Project Leadership’ track

The European Academy of Management (EURAM) has opened submissions for their: '*Innovating Project Leadership*' track for the EURAM 2024 Conference. Join the discussion on how project leaders can help establish sustainable, societal, and environmental practices and mindsets for future generations of project professionals.



**Deadline:** Thursday 11 January 2024

[Click here for more information](#)

## **Call for Papers - Program Management of Major Infrastructure Projects**

The International Journal of Project Management is calling out for papers on what the role of program management plays in delivering major infrastructure projects in a more efficient and greener way. They are keen to uncover how program management differs from project and portfolio management in what it can contribute to these projects?

**Deadline:** Wednesday 31 January 2024

[Click here for more information](#)



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## **Join our team**

### **Job Vacancy: Postdoctoral Research Associate in Project Leadership and Organisational Dynamics of Projects**

We are hiring a Postdoctoral Research Associate to undertake research projects and coordinate the work driving two of our research themes of Project Leadership and Organisational Dynamics of Projects.

An ideal candidate may be a business or engineering management scholar with the ability to engage with senior project managers and academics to conduct research on the leadership of complex engineering projects. Your interests may also relate to project stakeholders, the project ecology, organisation studies or other aspects of projects.

**Applications Close:** Monday 20 November 2023

[Click here for more information](#)

### **Job Vacancies: Multiple Continuing (Tenure-Track) Academic Positions, School of Project Management**

The University of Sydney School of Project Management is searching for prospective staff members who can design and deliver world-leading research and teaching into Project Studies. Preference will be given to people that have or are showing strong desire and plan for developing a track record of excellence in project research.

**Applications Close:** Thursday 30 November 2023

[Click here for more information](#)

## **Expressions of Interest Open: Casual Academic Positions**

We are currently accepting expressions of interest for project experts who are interested in education and would like to take on casual teaching academic positions.

Are you passionate about or interested in nurturing and mentoring the next generation of project professionals? Do you have ideas or tried-and-tested ways of bridging academia and industry to ensure that research insights are translated into actual practice? Then we would like to hear from you!

**To be eligible, you must possess:**

- A PhD in a relevant field or
- A Master's and at least 10 years of professional experience in a relevant field or
- Hold PMP certification in addition to at least five years of relevant work experience.

To apply, please send your CV and a short statement on why you are interested to the following email address: [john-grill.institute@sydney.edu.au](mailto:john-grill.institute@sydney.edu.au).

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